2011 India Salary Survey

Comments /Analysis of Indian Hospitality Industry trends based on feedback and salary info

From our survey and comments received the Indian hospitality industry is poised for growth next year and seems to be recovering from the global economic downturn and the effects of the terror attacks. Many hotel companies took austere fiscal measures in 2009/10 where we saw salaries slide. They seem to have come back to pre-recessionary levels and as a result we see some sharp salary increases. We note that salary increases were high in the F&B area especially the role of F&B Director. Some companies are hiring ex-pats for this role to cover the shortage. F&B Managers, Executive Chefs and other specialized culinary positions will see a sharp increase as the demand for high quality restaurants has increased three fold, be it in hotels or stand alone. This has therefore accounted for a short supply of F&B and culinary talent which is actually driving the bottom line in the luxury and deluxe segment that we have surveyed. Since it is a highly competitive market where new international brands are setting up many hotel projects there is also a shortage of Human Resource Managers. You will note a higher than normal increase in salaries for this position. They will be purely responsible for attracting and retaining top talent within their respective companies. Human Resources Managers/Directors also have the added responsibility for finding jobs for the spouses of candidates they hire who need to relocate as in the current economic climate both spouses need to work.

The effects of a multi-speed economic recovery in India's hospitality industry (mainly due to domestic business and leisure travelers) over the past year has led to many projects being set up by hotel and development companies. New brands have many projects in the pipeline to meet this demand. However, this has led to a shortage of trained hotel engineers as well. As a result we see a sharp increase in salaries for Engineers and Technical Services personnel. The other shortage is strong Sales & Marketing Directors. Here again the salary increase for Sales personnel is expected as competition is fierce for room market share as well as F&B. These sales professionals are critical in driving profitability.

We note that in the General Manager and Hotel Manager category salary increases have reached prerecessionary levels. With the US & European fiscal crisis there is still cautious optimism in the industry, so many companies are reducing international recruitment for now. It's a wait and watch scenario. Culinary & F&B positions will capture the prize for substantial salary increases and demand in 2011-12 as is this year.

It should be noted that the overall response indicated that most positions are held by local Indians. The most common expatriate positions where international professionals were hired are Specialty Chefs i.e. Italian, Mediterranean, Chinese, Japanese and Executive Pastry Chefs.

General Managers and F&B Directors generally for most International Chains were Indians, except for overseas hotel companies hiring or transferring foreigners.

2011 INDIA Salary Survey

This survey is for Deluxe Hotels with a Minimum Average Room Rate of **\$200 - \$400** US\$1000 = Indian Rupees 46,180 (August, 2011)

This survey is carried out on hotels with 100 Rooms - 400 Rooms and have 5 Star

2010 2011 2010 2011 Average 2010 Average 2011 General Manager 32.00 35.20 65.00 89.00 48.50 58.00 Resident / Hotel Manager 15.00 16.50 32.00 41.00 23.50 29.00 Rooms Division Manager 15.00 16.50 38.00 43.70 26.50 30.50 Front Office Manager 9.00 9.90 28.00 32.20 18.50 21.28 Executive Housekeeper 8.00 8.80 29.00 39.00 18.50 25.00 Chief Engineer 3.50 10.85 35.00 58.00 19.25 34.43 Laundry Manager 5.00 5.50 23.00 26.45 14.00 16.10 Food & Beverage Director 15.00 18.50 45.00 65.00 30.00 41.75 Restaurant Manager (Fine Dining Room) 3.50 3.85 20.00 23.00 11.75 13.51 Reverue Manager 12.00 18.20 47	Internati Positions	onal Hotel rati Lowest	ngs in India Lowest	- <u>Annual Salary</u> Highest	(In US \$1000) Highest		
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Front Office Manager 9.00 9.90 28.00 32.20 18.50 21.28 Executive Housekeeper 8.00 8.80 29.00 39.00 18.50 25.00 Chief Engineer 3.50 10.85 35.00 58.00 19.25 34.43 Laundry Manager 5.00 5.50 23.00 26.45 14.00 16.10 Food & Beverage Director 15.00 18.50 45.00 65.00 30.00 41.75 Restaurant Manager (Fine Dining Room) 3.50 4.85 23.00 30.00 13.25 17.43 Catering Manager (Sales) 5.00 5.50 18.00 20.70 11.50 13.23 Banquet Manager (Operations) 3.50 3.85 20.00 23.00 11.75 13.51 Executive Chef 12.00 18.20 47.00 64.00 29.50 41.10 Gourmet Restaurant Chef 4.00 6.40 18.00 30.70 11.00 18.55 Executive Sous Chef 10.00 11.00 <td>Resident / Hotel Manager</td> <td>15.00</td> <td>16.50</td> <td>32.00</td> <td>41.00</td> <td>23.50</td> <td>29.00</td>	Resident / Hotel Manager	15.00	16.50	32.00	41.00	23.50	29.00
Executive Housekeeper 8.00 8.80 29.00 39.00 18.50 25.00 Chief Engineer 3.50 10.85 35.00 58.00 19.25 34.43 Laundry Manager 5.00 5.50 23.00 26.45 14.00 16.10 Food & Beverage Director 15.00 18.50 45.00 65.00 30.00 41.75 Restaurant Manager (Fine Dining Room) 3.50 4.85 23.00 30.00 13.25 17.43 Catering Manager (Sales) 5.00 5.50 18.00 20.70 11.50 13.23 Banquet Manager (Operations) 3.50 3.85 20.00 23.00 11.75 13.51 Executive Chef 12.00 18.20 47.00 64.00 29.50 41.10 Gourmet Restaurant Chef 4.00 6.40 18.00 30.70 11.00 18.55 Executive Sous Chef 0.00 11.00 25.00 30.75 16.50 20.78 Italian Chef 0.00 10.00	Rooms Division Manager	15.00	16.50	38.00	43.70	26.50	30.50
Chief Engineer 3.50 10.85 35.00 58.00 19.25 34.43 Laundry Manager 5.00 5.50 23.00 26.45 14.00 16.10 Food & Beverage Director 15.00 18.50 45.00 65.00 30.00 41.75 Restaurant Manager (Fine Dining Room) 3.50 4.85 23.00 30.00 13.25 17.43 Catering Manager (Sales) 5.00 5.50 18.00 20.70 11.50 13.23 Banquet Manager (Constance) 3.50 3.85 20.00 23.00 11.75 13.51 Executive Chef 12.00 18.20 47.00 64.00 29.50 41.10 Gourmet Restaurant Chef 4.00 6.40 18.00 30.75 16.50 20.78 Italian Chef 10.00 11.00 25.00 31.00 17.50 22.00 Pastry Chef 6.00 8.20 25.00 31.00 15.50 19.60 Comptroller 6.00 6.60 35.00	Front Office Manager	9.00	9.90	28.00	32.20	18.50	21.28
Laundry Manager 5.00 5.50 23.00 26.45 14.00 16.10 Food & Beverage Director 15.00 18.50 45.00 65.00 30.00 41.75 Restaurant Manager (Fine Dining Room) 3.50 4.85 23.00 20.70 11.50 13.23 Banquet Manager (Sales) 5.00 5.50 18.00 20.70 11.50 13.23 Banquet Manager (Operations) 3.50 3.85 20.00 23.00 11.75 13.23 Executive Chef 12.00 18.20 47.00 64.00 29.50 41.10 Gourmet Restaurant Chef 4.00 6.40 18.00 30.75 16.50 20.78 Italian Chef 10.00 11.00 25.00 31.00 15.50 19.60 Comptroller 6.00 6.20 25.00 31.00 15.50 19.60 Human Resources & Training Manager / Director 8.00 10.20 50.00 65.50 29.00 37.85 Sales Manager (No. 2) or Dir. or Sales <t< td=""><td>Executive Housekeeper</td><td>8.00</td><td>8.80</td><td>29.00</td><td>39.00</td><td>18.50</td><td>25.00</td></t<>	Executive Housekeeper	8.00	8.80	29.00	39.00	18.50	25.00
Food & Beverage Director 15.00 18.50 45.00 65.00 30.00 41.75 Restaurant Manager (Fine Dining Room) 3.50 4.85 23.00 30.00 13.25 17.43 Catering Manager (Sales) 5.00 5.50 18.00 20.70 11.50 13.23 Banquet Manager (Operations) 3.50 3.85 20.00 23.00 11.75 13.51 Executive Chef 12.00 18.20 47.00 64.00 29.50 41.10 Gourmet Restaurant Chef 4.00 6.40 18.00 30.70 11.00 18.55 Executive Sous Chef 10.00 11.00 25.00 30.75 16.50 20.78 Italian Chef 0.00 11.00 25.00 31.00 15.50 19.60 Comptroller 6.00 8.20 25.00 31.00 15.50 19.60 Human Resources & Training Manager / Director 8.00 10.20 50.00 65.50 29.00 37.85 Sales Manager (No. 2) or Dir. or Sales	Chief Engineer	3.50	10.85	35.00	58.00	19.25	34.43
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Dining Room) 3.50 4.85 23.00 30.00 13.25 17.43 Catering Manager (Sales) 5.00 5.50 18.00 20.70 11.50 13.23 Banquet Manager (Operations) 3.50 3.85 20.00 23.00 11.75 13.51 Executive Chef 12.00 18.20 47.00 64.00 29.50 41.10 Gourmet Restaurant Chef 4.00 6.40 18.00 30.75 16.50 20.78 Italian Chef 10.00 11.00 25.00 31.00 15.50 19.60 Comptroller 6.00 8.20 25.00 31.00 15.50 19.60 Human Resources & Training Manager / Director 8.00 10.20 50.00 65.50 29.00 37.85 Sales & Marketing Director 10.00 12.50 55.00 67.50 32.50 40.00 Sales Manager (No. 2) or Dir. or Sales 6.00 7.60 32.00 40.80 19.00 24.20 Revenue Manager 8.00 <t< td=""><td>Food & Beverage Director</td><td>15.00</td><td>18.50</td><td>45.00</td><td>65.00</td><td>30.00</td><td>41.75</td></t<>	Food & Beverage Director	15.00	18.50	45.00	65.00	30.00	41.75
Dining Room) 3.50 4.85 23.00 30.00 13.25 17.43 Catering Manager (Sales) 5.00 5.50 18.00 20.70 11.50 13.23 Banquet Manager (Operations) 3.50 3.85 20.00 23.00 11.75 13.51 Executive Chef 12.00 18.20 47.00 64.00 29.50 41.10 Gourmet Restaurant Chef 4.00 6.40 18.00 30.75 16.50 20.78 Italian Chef 10.00 11.00 25.00 31.00 15.50 19.60 Comptroller 6.00 8.20 25.00 31.00 15.50 19.60 Human Resources & Training Manager / Director 8.00 10.20 50.00 65.50 29.00 37.85 Sales & Marketing Director 10.00 12.50 55.00 67.50 32.50 40.00 Sales Manager (No. 2) or Dir. or Sales 6.00 7.60 32.00 40.80 19.00 24.20 Revenue Manager 8.00 <t< td=""><td>Restaurant Manager(Fine</td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	Restaurant Manager(Fine						
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(Operations)3.503.8520.0023.0011.7513.51Executive Chef12.0018.2047.0064.0029.5041.10Gourmet Restaurant Chef4.006.4018.0030.7011.0018.55Executive Sous Chef8.0010.8025.0030.7516.5020.78Italian Chef10.0011.0025.0032.0017.5022.00Pastry Chef6.008.2025.0031.0015.5019.60Comptroller6.006.6035.0048.0020.5026.00Human Resources & Training Manager / Director8.0010.2050.0065.5029.0037.85Sales & Marketing Director8.0010.2050.0067.5032.5040.00Sales Manager (No. 2) or Dir. or Sales6.007.6032.0040.8019.0024.20Revenue Manager8.008.8028.0032.2018.0020.70	Catering Manager (Sales)	5.00	5.50	18.00	20.70	11.50	13.23
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Sales Manager (No. 2) or Dir. or Sales 6.00 7.60 32.00 40.80 19.00 24.20 Revenue Manager 8.00 8.80 28.00 32.20 18.00 20.70	5	8.00	10.20	50.00	65.50	29.00	37.85
or Sales 6.00 7.60 32.00 40.80 19.00 24.20 Revenue Manager 8.00 8.80 28.00 32.20 18.00 20.70	Sales & Marketing Director	10.00	12.50	55.00	67.50	32.50	40.00
	3 ()	6.00	7.60	32.00	40.80	19.00	24.20
	Revenue Manager	8.00	8.80	28.00	32.20	18.00	20.70
Security Director/Manager 8.00 8.80 25.00 28.75 16.50 18.98	Security Director/Manager	8.00	8.80	25.00	28.75	16.50	18.98
IT Manager 4.00 6.50 25.00 30.75 14.50 18.63		4.00	6.50	25.00	30.75	14.50	18.63

Information used in this survey:

The salaries are all for local Indian employees. If you want the equivalent for Expatriate employees for senior roles you would double the salary or in cities like Mumbai & New Delhi multiply by twice or in cases of super luxury international brands triple local salaries net after Indian tax

Salaries were provided in Indian Rupees - **Exchange rate is 46.18 Indian Rupees equal to US\$1** so we have calculated the equivalent in US \$1000 – annual salary taking the lowest reported to highest with averages calculated taking both the highest and lowest salaries for the year

Please note these salaries sometimes include housing allowance depending on companies and locations, however do not include cost to company items like Conveyance/Car allowance, Medical, Insurance, Pension and Bonus

Our salary reviews which we produce for the industry are meant to be informative only!

Comments:

Supporting the findings of this survey in Indian Travel/hospitality industry

Analysis/Comments for 2011 India Salary Survey

From our survey and comments received the Indian hospitality industry is poised for growth next year and seems to be recovering from the global economic downturn and the effects of the terror attacks. Many hotel companies took austere fiscal measures in 2009/10 where we saw salaries slide. They seem to have come back to pre-recessionary levels and as a result we see some sharp salary increases. We note that salary increases were high in the F&B area especially the role of F&B Director . Some companies are hiring ex-pats for this role to cover the shortage. F&B Managers, Executive Chefs and other specialized culinary positions will see a sharp increase as the demand for high quality restaurants has increased three fold, be it in hotels or stand alone. This has therefore accounted for a short supply of F&B and culinary talent which is actually driving the bottom line in the luxury and deluxe segment that we have surveyed. Since it is a highly competitive market where new international brands are setting up many hotel projects there is also a shortage of Human Resource Managers. You will note a higher than normal increase in salaries for this position. They will be purely responsible for attracting and retaining top talent within their respective companies. Human Resources Managers/Directors also have the added responsibility for finding jobs for the spouses of candidates they hire who need to relocate as in the current economic climate both spouses need to work.

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