#### 2014 INDUSTRY SALARY SURVEY IN USA \$ (000's) **DAY SPA - HOTEL RESORT SPA Position** Day Spa Hotel/Resort Spa Canada International **USA** International **USA** Canada 2014<sup>5</sup> 2014<sup>5</sup> 2014<sup>5</sup> 2005 2014<sup>5</sup> 2005 2005 2005 **VP Spa Director Single Unit** \$90-130<sup>2</sup> N/A \$90-125 \$70-90 \$52-82 \$60-85 \$50-70 \$65-90 **Manager Only** N/A<sup>3</sup> Spa Director / Manager \$20-33 / hr 34-42K / yr \$38-48 \$40-55 \$34-45 / yr \$36-48 (Sometimes a #2) \$50-60K / yr **Licensed Massage Therapist** \$11-21 / hr \$15-25<sup>3</sup> \$15-22 / hr \$15-30<sup>1</sup> As country As country As country salary policy salary policy salary policy dictates dictates (Europe dictates (Europe (Europe is higher than is higher than higher than Asia, etc.) Asia, etc.) Asia, etc.) Reflexologist hourly hourly<sup>1</sup> hourly<sup>3</sup> hourly hourly hourly+ hourly<sup>3</sup> Kinesiologist hourly<sup>1</sup> hourly hourly hourly hourly+ hourly³ hourly **Clinical Nutrition Manager** \$36-48K / yr \$35-49 Chef<sup>2</sup> \$15-20 / hr \$25-30 \$30-36 Average \$36-45 \$60-120K / yr \$75-90 \$36-50 \$48-65 / year

#### Note:

- International expatriate roles, always includes tax free salary + accommodation.

hourly

hourly<sup>3</sup>

- Canada and U.S.A. are gross salaries. No expatriate benefits except sometimes an allowance for cell phone, health program, meals on duty, and sometimes travel allowance. There is a huge variance in executive chef salary, depending on the duality of the spa, and whether it is a day or overnight spa.

hourly<sup>3</sup>

\$15-20 / hr

\$20-25+

As country

policy dictates

As country policy dictates<sup>3</sup>

As country

policy dictates

**Aestheticians** 

<sup>&</sup>lt;sup>1</sup> Hourly gross

<sup>&</sup>lt;sup>2</sup> Expatriate benefits apply

<sup>&</sup>lt;sup>3</sup> Hourly plus some expatriate benefits

<sup>&</sup>lt;sup>4</sup> Self Managed, not outsourced or franchised to a spa management company

<sup>&</sup>lt;sup>5</sup> The lowest figure of each range in the column is the average of all compensation data received. The highest figure of each range in the column is the highest salary figure reported to us.

## 2014 INDUSTRY SALARY SURVEY IN USA \$ (000's) MULTI-UNIT POSITIONS

Position	Multi-Unit Positions						
	USA		Interna	ational			
	Ca	nada					
	2005	2014 <sup>5</sup>	2005	2014 5			
VP Spa Director 2 or more units	95-105	100-155	100-125	120-175			
Spa Director Single Unit	\$80-110	\$80-125	\$76-88	\$80-150			
Management Only							
Spa Director / Manager (Number	NOT APPLICABLE						
2 in Spa)							
Licensed Massage Therapist	\$22-38K / yr	\$25-40	No Information	\$30-48 <sup>3</sup> plus			
			Available	gratuties			
Reflexologist	hourly	hourly	hourly <sup>3</sup>	hourly <sup>3</sup>			
Kinesiologist	\$36-44	\$36-48	\$23-25	\$29-49			
Clinical Nutrition Manager	\$50-60	\$50-66	usually outside	usually outside			
			consultant	consultant			
Executive Chef <sup>2</sup> (more than one	\$60-111K / yr	\$65-145	\$40-61 <sup>2</sup>	\$48-77 <sup>2</sup>			
unit)							
Aestheticians	\$15-25 / hr	As company	As company	As company			
		policy dictates	policy dictates	policy dictates			

### Notes:

- -These are average salaries and include in our calculation all spa types i.e. Day, Destination etc.
- International expatriate roles, always includes tax free salary + accommodation.
- Canada and U.S.A. are gross salaries. No expatriate benefits except sometimes an allowance for cell phone, health programs, insurance, meals on duty, and sometimes travel allowance.

Note: There is a huge variance in this executive chef salary, depending on the duality of the spa, and whether it is a day or overnight spa.

<sup>&</sup>lt;sup>1</sup> Hourly gross

<sup>&</sup>lt;sup>2</sup> Expatriate benefits apply

<sup>&</sup>lt;sup>3</sup> Hourly plus some expatriate benefits

<sup>&</sup>lt;sup>4</sup> Self Managed Spa, not outsourced or franchised to a spa management company

<sup>&</sup>lt;sup>5</sup> The lowest figure of each range in the column is the average of all compensation data received. The highest figure of each range in the column is the highest salary figure reported to us.

# 2014 INDUSTRY SALARY SURVEY IN USA \$ (000's) DESTINATION SPA

Position		<b>Destination Spa</b>		
	Canada USA		Interna	ational
	2005	2014 <sup>5</sup>	2005	2014 <sup>5</sup>
Spa Director Single Unit Management Only	\$73-85	\$75-100	\$73-80	\$75-95
Spa Director / Manager (Number 2 in Spa)	\$39-50	\$48-60	\$36-48	\$40-60
Licensed Massage Therapist	\$15-24 hr	Hourly based on location	As country salary policy dictates (Europe higher than Asia, etc.)	Hourly based on location
Reflexologist	hourly	hourly	Hourly based on location <sup>3</sup>	Hourly based on location <sup>3</sup>
Kinesiologist	\$25-31	\$28-39	\$20-24 <sup>3</sup>	\$24-36 <sup>3</sup>
Clinical Nutrition Manager	\$42-50	\$43-60	usually outside consultant	usually outside consultant
Executive Chef <sup>2</sup> Single Unit (one or two outlets only)	\$60-100K / yr	\$60-100	\$36-48 <sup>2</sup>	\$44-60 <sup>2</sup>
Aestheticians	\$15-20 / hr	Hourly based on location	As country policy dictates	Hourly based on location

#### Notes:

- International expatriate roles, always includes tax free salary + accommodation.
- Canada and U.S.A. are gross salaries. No expatriate benefits except sometimes an allowance for cell phone, health program, meals on duty, and sometimes travel allowance. There is a huge variance in executive chef salary, depending on the duality of the spa, and whether it is a day or overnight spa. Note:

<sup>&</sup>lt;sup>1</sup> Hourly gross

<sup>&</sup>lt;sup>2</sup> Expatriate benefits apply

<sup>&</sup>lt;sup>3</sup> Hourly plus some expatriate benefits

<sup>&</sup>lt;sup>4</sup> Self Managed, not outsourced or franchised to a spa management company

<sup>&</sup>lt;sup>5</sup> The lowest figure of each range in the column is the average of all compensation data received. The highest figure of each range in the column is the highest salary figure reported to us.